Practicing on Purpose: Promoting Personal Wellness and Professional Values in Legal Education

Gretchen Duhaime
PRACTICING ON PURPOSE: PROMOTING PERSONAL WELLNESS AND PROFESSIONAL VALUES IN LEGAL EDUCATION

Gretchen Duhaime*

I will not die an unlived life.
I will not live in fear
of falling or catching fire.
I choose to inhabit my days,
to allow my living to open me,
to make me less afraid,
more accessible,
to loosen my heart
until it becomes a wing,
a torch, a promise.
I choose to risk my significance,
to live so that which came to me as seed
goes to the next as blossom,
and that which came to me as blossom,
goes on as fruit.¹

I. INTRODUCTION

Here is a riddle for you: why did the student go to law school?
To become a lawyer.
This may sound like the familiar why-did-the-chicken-cross-

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¹ DAWNA MARKOVA, I WILL NOT DIE AN UNLIVED LIFE: RECLAIMING PURPOSE AND PASSION 1 (2000). Markova speaks of her desire to make ripples of good feelings to make the world a better place, and how this poem helped her to do so. See id. at 5, 8. May this paper be one of those ripples.
the-road riddle, with an equally obvious, tautological answer. It doesn’t address why the student wanted to become a lawyer, just as the original riddle doesn’t answer why the chicken wanted to get to the other side. Did the student want to change the world? To become an advocate for those with no voice? To ensure a solvent future? Did the student really understand what it meant to be a lawyer, 24 hours per day, 365 days per year?

This paper explores the role of law schools in preparing graduates not only for the practice of law, but also for life as a lawyer. The vision is to provide a comprehensive wellness-based program, using a systems-thinking lens that will help students live ethical lives with meaning and purpose. Through the program, titled Practicing on Purpose, students keep reflective journals to explore their perceptions of lawyering, and to develop their own wellness.

The Background section creates the supports of the Practicing on Purpose program: law school pedagogy, systems thinking, and wellness models. The section begins with a survey of law school pedagogy, as initially developed in the 1870s and continuing to the recent blue-ribbon reports. These reports identify a lack of values-based teaching which has contributed to a mounting crisis of ethics in the profession. Next, a primer on systems thinking and the learning organization explains how mental models influence actions. By looking below the surface to find the structures that are driving behavior, individuals can make small changes with large impact. The final Background section analyzes four different wellness models and combines their concepts to create the seven Purposes of the Practicing on Purpose Wellness Model: reflective, higher, inner, relational, external, analytical, and physical.

The Vision section places each of the Purposes in context of legal education. Traditional pedagogy can compromise wellness in every dimension, so law schools must create awareness of the Purposes and the hazards to their development. Wellness forms the foundation upon which law schools can layer appropriate professional values, as advocated by the Best Practices and Carnegie reports.

The Solution section details the Practicing on Purpose program. In the program, law schools incorporate reflective journaling into the legal skills/lawyering and professional responsibility courses. The goal of the program is to guide students’ inquiry to deepen self-awareness and help them develop their own personal codes of con-
duct. Through this examination, students learn and define the type of lawyers, and people, they wish to become, and create a compass to follow their paths.

II. BACKGROUND

A. Law School Pedagogy

Law school’s signature pedagogy developed between 1870 and 1883, spanning the same years as the construction of the Brooklyn Bridge. As majestic towers arched over the East River connecting Manhattan and Brooklyn, at Harvard Law School, Christopher Columbus Langdell, the school’s first dean, bridged skills-based learning and classroom instruction by introducing the Socratic/case method of teaching doctrinal courses. Although both the Brooklyn Bridge and the Socratic/case method have undergone superficial changes in the past 125 years, they remain standing as functional monuments to industrial-age America.

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3 See STEVENS, supra note 2, at 52-56 (describing the introduction and development of the Socratic/case method at Harvard Law School); Sonsteng et al., supra note 2, at 324-25 (reciting Langdell’s use of Socratic dialogue in conjunction with the case method). Law schools initially developed as an adjunct to apprenticeship, either as proprietary law schools or part of universities. See Sonsteng et al., supra note 2, at 322-23. Proprietary law schools provided skills-based training, while universities focused on the theory, history and philosophy of law. See id. at 323.

4 See STEVENS, supra note 2, at 92 (positing legal movement part of industrialization of late nineteenth century); ROY STUCKEY ET AL., BEST PRACTICES FOR LEGAL EDUCATION: A VISION AND A ROAD MAP 207-25 (2007), available at http://cleaweb.org (then follow “Best Practices for Legal Education by Roy Stuckey” hyperlink) (explaining Socratic dialogue and case method and their limited appropriate use); Sonsteng et al., supra note 2, at 323 (noting the Industrial Revolution spurred legal needs prompting Langdell’s reforms); Ass’n of Am. L. Sch., Overview of Curricular Innovation/Survey, AALS, http://www.aals.org/services_curriculum_committee.php (last visited Mar. 18, 2012) (stating that “[l]egal education has not been re-conceptualized since it was incorporated into the university over one hundred and twenty years ago”).
Despite intermittent pleas for reform, especially as student diversity began to improve in the 1960s, the American Bar Association (“ABA”) did not succeed in stimulating large scale changes in legal education until the publication of the 1992 MacCrate report.\(^5\) The report issued from a task force assigned to investigate how best to “narrow the gap” between legal education and the profession.\(^6\) Since publication of the MacCrate report, law schools have attempted to ensure students possess the competencies canonized in the MacCrate Report by offering skills-based electives and clinical programs.\(^7\)

With the necessary core competencies of law school graduates identified, educational reformers began to search for best practices for teaching.\(^8\) In 2007, two watershed treatises emerged: the Carnegie Foundation’s *Educating Lawyers: Preparation for the Profession of Law*,\(^9\) (hereinafter “Carnegie Report”) and the Clinical Legal Education Association’s *Best Practices for Legal Education: A Vision*
According to the Carnegie Report, the goal of professional education is “to initiate novice practitioners to think, to perform, and to conduct themselves (that is, to act morally and ethically) like professionals,” and Best Practices quotes this language supporting its assertion that law schools should expand their educational goals. Both reports bring learning theory to mainstream thinking on legal pedagogy. The Carnegie Report points to learning theory as support for its general framework of law school as apprenticeship: the expert models behavior for the novice, who imitates it, then the expert gives feedback on the novice’s performance. Looking at the goals of professional school—thinking, performing, and acting like a lawyer—the report breaks down the law school experience into three apprenticeships:

The first apprenticeship, which we call intellectual or cognitive, focuses the student on the knowledge and way of thinking of the profession.

The . . . second apprenticeship is to the forms of expert practice shared by competent practitioners.

The third apprenticeship, which we call the apprenticeship of identity and purpose, introduces students to the purposes and attitudes that are guided by the values for which the professional community is re-

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11 SULLIVAN ET AL., supra note 2, at 22; see STUCKEY ET AL., supra note 4, at 19.

12 See STUCKEY ET AL., supra note 4, at 43 (utilizing educational theory to support outcomes-based goals); SULLIVAN ET AL., supra note 2, at 25-27 (revitalizing professional apprenticeships in context of learning theory). In contrast, the MacCrate report makes no mention of learning theory. See generally MACCRATE REPORT, supra note 5. Legal scholars have advocated improving law school pedagogy using learning theory, especially in criticism to the Socratic/case method. See generally Filippa Marullo Anzalone, It All Begins with You: Improving Law School Learning through Professional Self-Awareness and Critical Reflection, 24 HAMLINE L. REV. 324 (2001) (directing applied learning methodology to law professor enrichment); Niedwiecki, supra note 7 (applying learning theory of metacognition to learning law); Michael Hunter Schwartz, Teaching Law by Design: How Learning Theory and Instructional Design Can Inform and Reform Law Teaching, 38 SAN DIEGO L. REV. 347 (2001) (advocating use of learning theories in legal education reform); Sonsteng et al., supra note 2 (promoting adoption of multiple teaching styles pursuant to learning theory).

13 See SULLIVAN ET AL., supra note 2, at 26 (explaining apprenticeship from a learning theory viewpoint).
Similarly, Best Practices cites educational theory in its assertion that educational goals should focus on outcomes, composed of knowledge, skills, and values.

Of the three apprenticeships/components of law school, values are the most difficult to teach with the Socratic/case method. Although students no longer need to absorb concepts of professional responsibility from doctrinal classes, courses dedicated to legal ethics still fall short of helping students understand either their own values or those expected from the practicing bar. Furthermore, some legal scholars fault the law school environment itself as eroding students’ personal values. Regardless, based on the findings of the Carnegie Commission on Legal Education, it is suggested that legal education should be reformed to align with modern educational theory and practice.

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14 Id. at 28.
15 See Stucky et al., supra note 4, at 43 (explaining the rationale for outcomes-based goals).
18 See, e.g., Daicoff, supra note 16, at 1385-89 (examining law student changes in attitude and personality traits); Rebecca Flanagan, Lucifer Goes to Law School: Towards Explaining and Minimizing Law Student Peer-to-Peer Harassment and Intimidation, 47 WASHBURN L.J. 453, 460 (2008) (crediting learning to “think like a lawyer” with dehumanizing students); Daisy Hurst Floyd, Lost Opportunity: Legal Education and the Development of Professional Identity, 30 HAMLINE L. REV. 555, 557-58 (noting law school devalues students’ personal values); B.A. Glesner, Fear and Loathing in the Law Schools, 23 CONN. L. REV. 627, 638 (1991) (citing law school stress as interfering with developing integrity); Lawrence S. Krieg-
Report and Best Practices, law schools need to find ways to aid students in effectively developing and internalizing appropriate values for the practice of law.19

Legal educators have established initiatives to humanize legal education, hoping that raising student well-being will, among other things, increase professionalism in the bar.20 The humanizing law school movement is organized as the Association of American Law Schools (“AALS”) Section on Balance in Legal Education (“Section”).21 The Section’s perspective resonates with the findings of the Carnegie Report and Best Practices, as summarized by its then-chair Michael Hunter Schwartz:

The Carnegie and Best Practices studies continue to reverberate throughout the legal academy, and quite a bit of what we hear sounds a lot like a humanizer’s wish list of things the legal academy needs to think about: (1) we need to find ways to help students find connections between the legal reasoning skills they are...

19 See supra notes 4-5 and accompanying text. This need will become even more urgent as the ABA Special Committee on Outcome Measures continues its work on developing outcome-based accreditation standards. See generally Catherine L. Carpenter et al., Interim Report of the Outcome Measures Committee, 3 SEC. LEGAL. EDUC. & ADMISSIONS BAR 1 (2008), available at http://www.abanet.org/legaled/committees/subcomm/Outcome%20Measures%20Final%20Report.pdf (recommending a shift toward outcome-based accreditation standards).


learning and their values; (2) law schools should do a better job inculcating professional values, such as service to the community and professionalism; (3) we need to recognize that traditional, Socratic-style law teaching has unintended but nevertheless real negative effects on students; (4) law schools’ harsh grading curves promote competition and anti-communitarian values; and (5) law schools that find ways to support students’ sense of autonomy tend to have fewer problems with student substance abuse, depression and anxiety.  

Although the Section succeeds in bringing awareness and resources to law schools and professors, critics note risks in presenting the issue in a narrow form that (understandably) promotes changes at the individual level rather than the system level.  


status quo of teaching law with the Socratic/case method. Systems thinking methodology provides useful tools for visualizing how such forces interact and how to make individual changes that have the biggest impact on the whole system.

B. Systems Thinking and Learning Organizations

The discipline of systems thinking treats issues and goals as part of a larger structure, rather than freestanding entities. Picture this as an iceberg: the tip of the iceberg is immediate events; looking a little below the surface the patterns and trends of recent history emerge; sinking deeper the influences of systemic structures appear, and even deeper, the underlying mental models supporting the situation. The iceberg is a useful tool, but systems thinking requires breaking free of linear associations, because “[r]eality is made up of circles but we see straight lines.”

Causal loop diagrams depict these

\[\text{See supra note 4.}\]
\[\text{See Peter Senge et al., Schools That Learn: A Fifth Discipline Fieldbook for Educators, Parents, and Everyone Who Cares About Education 78 (2000) [hereinafter Schools That Learn] (introducing the concept of systems thinking in the educational context). Systems thinking is one of the learning disciplines developed by Senge and detailed in his management classic, Peter M. Senge, The Fifth Discipline: The Art & Practice of the Learning Organization (Currency Doubleday 1994) [hereinafter Fifth Discipline]. The other disciplines are Personal Mastery, Mental Models, Building Shared Vision, and Team Learning. See Fifth Discipline, supra, at 7-10. Personal Mastery is similar to the Higher Purpose of Practicing on Purpose, in that it involves “living our lives in the service of our highest aspirations.” Id. at 8. Mental Models are our ingrained, subconscious worldviews, and effective learning requires looking inward to uncover them. See id. at 8-9. Building Shared Vision unearths a set of principles and guiding practices to which individuals can collectively commit. See id. at 9. Team Learning explains that the whole is greater than the sum of its parts and teaches groups how to engage in “dialogue” or “thinking together.” See id. at 9-10.}\]
\[\text{See Schools That Learn, supra note 25, at 80 (presenting iceberg analogy to practicing systems thinking). The iceberg is a way to explain reality and presents four questions to prompt the shift from perceiving events to connecting them. See id. The questions are as follows:}\]

- EVENTS: What just happened?
- PATTERNS/TRENDS: What’s been happening? Have we been here or some place similar before?
- SYSTEMIC STRUCTURES: What are the forces at play contributing to these patterns?
- MENTAL MODELS: What about our thinking allows this situation to persist?

\[\text{Id.}\]
\[\text{See Fifth Discipline, supra note 25, at 73.}\]
circles of reality and help learners envision the interrelatedness of events rather than seeing a linear timeline.\textsuperscript{28}

Learning organizations are groups that achieve continuous improvement by examining the status quo, seeing the unstated assumptions supporting it, and making changes.\textsuperscript{29} Educators have applied systems thinking methodologies to make schools into learning organizations.\textsuperscript{30} One of the discovered key principles of their success is that change starts small and grows organically.\textsuperscript{31} This understanding of change moving through an organization, such as a school, as if it were a living system and not a machine, is an inversion of Industrial-age logic upon which much of law school pedagogy rests.\textsuperscript{32}

Individual change begins with understanding the mental mod-

\textsuperscript{28} See id. at 73-74; SCHOOLS THAT LEARN, supra note 25, at 87-88. For a primer on creating causal loop diagrams, see Daniel H. Kim, Guidelines for Drawing Causal Loop Diagrams, The SYSTEMS THINKER, http://thesystemsthinker.com/tstgdlines.html. Other systems thinking tools include stock-and-flow diagrams, computer simulation models, and system archetypes. See SCHOOLS THAT LEARN, supra note 25, at 89-93. Different learning styles or contextual situations require using different tools as each has its own benefits and limitations. See Michael Goodman, Pitfalls and Skills: Precepts for Building a Robust, Compassionate Systems Thinking Practice, in SCHOOLS THAT LEARN, supra note 25, at 262-65.

\textsuperscript{29} See FIFTH DISCIPLINE, supra note 25, at 6.

\textsuperscript{30} See generally SCHOOLS THAT LEARN, supra note 25.

\textsuperscript{31} See id. at 272-73 (describing the success of change initiatives in educational settings).

The other principles for successful change are:

- Change starts small and grows organically.
- Pilot groups are the incubators for change.
- Significant change initiatives raise these two questions about the prevailing strategy and purpose of the organization: “Where are we going?” and “What are we here for?”
- Successful change takes place through multiple layers of leadership.
- Challenges are a natural part of organizational change.

\textit{Id.}

\textsuperscript{32} See supra note 4 and accompanying text (supporting law school as an Industrial-age institution); SCHOOLS THAT LEARN, supra note 25, at 52-54 (explaining concepts of living systems). The word “pedagogy” and the word “ethics” derive from the same Greek word, “paideutike,” meaning “the art of teaching the young.” See SCHOOLS THAT LEARN, supra note 25, at 207. In the Industrial Age, this “art” transformed to “science” as the worldview of analyzing parts to understand the whole became dominant. See id. at 29. The genesis of the Socratic/case method was Langdell’s belief that legal educators needed to treat law as a science, pedagogically. See STEVENS, supra note 2, at 92.
els at play deep below the surface of conscious thought. Working with mental models is highly personal and requires developing the skill of reflection. Through reflective practice, or becoming aware of mental models, individuals become lifelong learners able to “think on [their] feet” and “learn by doing.” Reflection also uncovers dissonance between one’s values and behavior.

Individual reflection develops personal mastery, a life-long discipline of seeking deep fulfillment. Such a quest produces well-being described by Aristotle as “eudaemonia.” Understanding one’s own personal vision illuminates the path to that which gives life meaning and purpose. A personal vision requires an intrinsic,

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33 See SCHOOLS THAT LEARN, supra note 25, at 67. Illuminating assumptions increases the ability to see another’s point of view; by questioning assumed facts and attitudes, other details become visible leading to other paths and possibilities. See id.

34 See FIFTH DISCIPLINE, supra note 25, at 175-76 (describing developing skills to examine mental models).

35 Id. at 176-77 (quoting DONALD A. SCHÖN, THE REFLECTIVE PRACTITIONER: HOW PROFESSIONALS THINK IN ACTION (1991)); see SCHOOLS THAT LEARN, supra note 25, at 68 (ascribing reflective skills with encouraging asking questions). The ladder of inference is a tool to illuminate the underlying thinking processes of mental models. See SCHOOLS THAT LEARN, supra note 25, at 68-71. Visualizing the ladder, on the ground are the objective data that can be observed, but moving to the first rung an individual selects data subjectively based on subconscious beliefs, leaving other, also relevant, data behind. See id. Taking a step to the next rung, an individual reads meanings onto the subjective data, and at the next rung, makes assumptions. See id. These assumptions lead to leaps of abstractions and sometimes incorrect conclusions about the situation. See id. Based on these conclusions, the individual steps to the next rung and adopts new beliefs, or reinforces old beliefs; finally, the individual takes action. See id.

36 See FIFTH DISCIPLINE, supra note 25, at 177-78 (explaining espoused theory versus theory in use); Maureen Kessler, Examine Your Work-Life Balance, THE COMPLETE LAWYER Feb. 20, 2009, at 2, available at http://www.thecompletelawyer.com/professional-development/examine-your-work-life-balance-2840.html (then follow “PDF” hyperlink for paginated version) (advocating self-reflection to identify value/behavior inconsistencies). Professors are better able to teach and students better able to learn when aware of inner conflict. See Anzalone, supra note 12, at 339-44 (describing praxis from self-reflection on teaching beliefs); Lustbader, supra note 22, at 337 (stating that reflection helps students recalibrate goals with increased self-learning).

37 See FIFTH DISCIPLINE, supra note 25, at 131-32 (defining personal mastery as a quest for continual learning).

38 See Remus Ilies et al., Authentic Leadership and Eudaemonic Well-Being: Understanding Leader-Follower Outcomes, 16 LEADERSHIP Q. 373, 375 (2005) (introducing the concept of eudaemonic well-being). Eudaemonia also encompasses peak motivation and joy, or flow, and the realization of one’s true potential. See id.

39 See FIFTH DISCIPLINE, supra note 25, at 136-37 (relating personal vision to purpose and meaning in life).
explicit description that encompasses all the facets of one’s life.\textsuperscript{40} The vision is only one half of personal mastery; the second half is grasping current reality and seeing the difference between “what you want and what you have.”\textsuperscript{41} The gap between the two produces creative tension, pulling one’s reality toward one’s ideal.\textsuperscript{42} A personal vision is not static; it moves through and changes with individual choices and life circumstances.\textsuperscript{43}

Schools play a crucial role in helping students develop personal mastery by providing an open environment for reflection.\textsuperscript{44} In this state, students are empowered to make the choices aligning with their personal visions.\textsuperscript{45} Conscious choices foster determination to achieve goals and encourage adopting challenging standards.\textsuperscript{46} This personal mastery practice of identifying goals, understanding current reality, and making choices is similar to developing holistic wellness.\textsuperscript{47}

\section{C. Wellness}

Wellness is the process of pursuing optimal human functioning, integrating mind, body, and spirit.\textsuperscript{48} Based in psychology, well-

\begin{footnotesize}
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\item[40] See id. at 138-39 (detailing personal vision as intrinsic and multifaceted).
\item[41] SCHOOLS THAT LEARN, supra note 25, at 59.
\item[42] See id. (defining creative tension as necessary to pull reality toward vision). Picture creative tension as a rubber band stretched between one’s hands. See id. at 60; FIFTH DISCIPLINE, supra note 25, at 140. By raising one hand higher, the tension on the elastic increases, and the lower hand naturally follows the upward movement. See FIFTH DISCIPLINE, supra note 25, at 140.
\item[43] See id.; SCHOOLS THAT LEARN, supra note 25, at 59-60. Goals, hopes, and dreams “grow up” and create opportunities for more change. See SCHOOLS THAT LEARN, supra note 25, at 59-60.
\item[44] See SCHOOLS THAT LEARN, supra note 25, at 60 (advocating schools’ role in personal mastery).
\item[45] See id. at 65 (clarifying the process of choice).
\item[46] See id. (listing benefits of choosing).
\item[47] See infra note 48 and accompanying text (describing the wellness process).
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ness models categorize essential life aspects: internal and external, physical, emotional, and spiritual. These models similarly identify facets over which individuals can exert some level of control to improve their lives. This paper will review four such models: Hettler’s Six Dimensions of Wellness, Myers & Sweeney’s Indivisible Self, Ryff’s Psychological Well-Being, and Seligman’s Positive Psychology.

I. Hettler’s Six Dimensions of Wellness

Bill Hettler, M.D. introduced the Six Dimensions of Wellness in 1976 and represented the dimensions as six triangles forming a hexagon of wellness. The dimensions are occupational, physical, spiritual, emotional, social, and intellectual. The occupational dimension “recognizes personal satisfaction and enrichment in one’s life through work.” The physical dimension “recognizes the need for regular physical activity.” The spiritual dimension “recognizes our search for meaning and purpose in human existence.” The emotional dimension “recognizes awareness and acceptance of one’s feelings.” The social dimension “encourages contributing to one’s id.”

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Id. (citation omitted); see also Nat’l Wellness Inst., Defining Wellness, NATIONAL WELLNESS, http://www.nationalwellness.org (follow “About the Institute” hyperlink; then follow “Defining Wellness” hyperlink) (last visited Sept. 16, 2009). “Wellness is an active process through which people become aware of, and make choices toward, a more successful existence.” Id.

49 See supra note 48.
50 See supra note 48.
52 See Nat’l Wellness Inst., supra note 51.
56 Nat’l Wellness Inst., Emotional Dimension, NATIONAL WELLNESS,
environment and community.” The intellectual dimension “recognizes one’s creative, stimulating mental activities.” Hettler’s National Wellness Institute assesses wellness using the Holistic Lifestyle Questionnaire (“HLQ”).

2. Myers & Sweeney’s Indivisible Self

Jane E. Myers and Thomas J. Sweeney produced the “Indivisible Self” Model in 2005, which they depicted as a large circle representing the self connecting five smaller circles that represent the second-order factors contributing to the larger self. The five smaller selves are the essential self, the creative self, the coping self, the social self, and the physical self. The essential self is comprised of spirituality, self-care, gender identity, and cultural identity. The creative self is the “combination of attributes that each individual forms to make a unique place among others in his or her social interactions”: thinking, emotions, control, positive humor, and work. The four elements of the coping self are realistic beliefs, stress man-

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http://www.nationalwellness.org (follow “About the Institute” hyperlink, then follow “Dimensions of Wellness” hyperlink; then follow “Emotional Dimension” hyperlink) (last visited Sept. 16, 2009).


61 Myers & Sweeney, supra note 60, at 272.

62 Id. at 273.

63 Id.
agement, self-worth, and leisure. The social self is the continuum of friendship and love. The physical self includes exercise and nutrition. Myers and Sweeney developed the 5F-WEL to measure wellness and its underlying factors.

3. Ryff’s Psychological Well-Being

Carol D. Ryff and Corey Lee M. Keyes explain wellness in terms of psychological well-being (“PWB”). They introduced the Six-Factor Model of PWB in 1995, comprised of self-acceptance, environmental mastery, purpose in life, positive relations with others, personal growth, and autonomy. Ryff & Keyes define self-acceptance as “positive evaluation of oneself and one’s past life . . . .” They define environmental mastery as “the capacity to manage effectively one’s life and surrounding[s] . . . .” Purpose in life is “the belief that one’s life is purposeful and meaningful . . . .” Ryff & Keyes explain positive relations with others as creating and maintaining healthy associations with others. Personal growth is a “sense of continued growth and development as a person . . . .” Autonomy is “a sense of self-determination.” Ryff’s PWB Scales test well-being in these dimensions.

64 Id. at 274.
65 Id.
66 Myers & Sweeney, supra note 60, at 275.
67 See Myers, supra note 48.
69 See Ryff & Keyes, supra note 68, at 720.
70 Id.
71 Id.
72 Id.
73 Id.
74 Ryff & Keyes, supra note 68, at 720.
75 Id.
4. Seligman’s Positive Psychology

Positive Psychology, founded by Martin Seligman, classifies character strengths and virtues, just as clinical psychology classifies mental disorders. Seligman and colleagues proved the correlation between character strengths and subjective well-being (“SWB”) in 2004. The study found a substantial relation between SWB and the character strengths: hope, zest, gratitude, love, and curiosity. The study further showed intellectual strengths related weakly to SWB.

Hope is defined as “[e]xpecting the best in the future and working to achieve it; believing that a good future is something that can be brought about.” Zest is defined as “[a]pproaching life with excitement and energy; not doing things halfway or halfheartedly; living life as an adventure; feeling alive and activated.” Gratitude is defined as “[b]eing aware of and thankful for the good things that happen; taking time to express thanks.” Love is defined as “[v]aluing close relations with others, in particular those in which sharing and caring are reciprocated; being close to people.” Curiosity is defined as “[t]aking an interest in all of ongoing experience; finding all subjects and topics fascinating; exploring and discovering.” Seligman measures character strengths using the Values in Action Inventory of Strengths (“VIA-IS”).

Seligman and colleagues have extended this research to study whether exercises intended to draw out these strengths in individuals


79 See id. at 610.

80 See id.

81 Id. at 606 tbl. 2.

82 Id.

83 Id., supra note 78, at 606 table 2.

84 Id.

85 Id.

86 See id. at 608. See generally Authentic Happiness, supra note 77.
affect ongoing happiness. They discovered that week-long assignments in either writing about three good things that happened each day and why they happened, or using signature strengths of character in a new way had lasting effects on participant happiness six months later. Future research could produce detailed methodologies to integrate positive psychology into clinical psychotherapy, bringing a total health perspective to the discipline.

5. Practicing on Purpose

These four wellness models, defined from four differing perspectives, share commonality in their dimensions of wellness or well-being, as demonstrated in the table below. Practicing on Purpose classifies the following Purposes: reflective, higher, inner, relational, external, analytical, and physical.

The Reflective Purpose is defined by self-reflection and is the embodiment of the creative tension identified by systems thinking. Self-reflection is the tool for discovering and developing the other six Purposes. Introspection unveils the thoughts, beliefs, feelings, and behaviors that comprise each person and Purpose.

The Higher Purpose is defined by self-knowledge and involves the aspects of basic identity and life meaning, and the hope of realizing them. The Higher Purpose asks and tries to answer big questions like “Why am I here?” and “What is life?” Some might find spiritual practices helpful to make connections between current reality and the hoped-for ideal.

The External Purpose is defined by self-expression: creating, understanding, and appreciating one’s part in society. Work, play, hobbies, crafts—these are self-expressions and face outward from oneself. Expressing and receiving gratitude is an indicator of a well-developed External Purpose; the converse creates a feeling of a lack

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87 See Seligman, Positive Psychology Progress, supra note 77, at 419.
88 See id.
89 See id. at 420; see also WORLD HEALTH ORG. CONST. pmbl., available at http://www.who.int/governance/eb/who_constitution_en.pdf. “Health is a state of complete physical, mental and social well-being and not merely the absence of disease or infirmity.” Id. See generally Kennon M. Sheldon & Laura King, Why Positive Psychology Is Necessary, 56 AM. PSYCHOL. 216 (2001).
90 See generally Myers & Sweeney, supra note 60; Nat’l Wellness Inst., supra note 51; Park et al., supra note 78; Ryff & Keyes, supra note 68.
of control of surroundings.

The Relational purpose is defined by self-acceptance, which generates the ability to experience love and social enrichment. It is cliché to say you must love yourself before you can love others, but that does not make it less true. Healthy social interactions require self-acceptance: the self-confidence to be oneself and trust others to do the same.

The Analytical Purpose is defined by self-definition; the inquisitive and critical mind reasons to make sense of one’s experiences. Without this sense of autonomy, the analytical mind crumbles and adopts the reasoning of others. The intellect, or ego, is necessary for independence and the ability to stand on one’s own.

The Inner Purpose is defined by self-gratification; our passions and instinctive behaviors at work under the surface. Coping skills are how we integrate emotions—both positive and negative—into the decisions and actions we take. The inner purpose brings these to light and helps us adapt or create positive responses and reactions to all emotional triggers.

The Physical Purpose is defined by self-preservation; the care we give to our bodies keeps us alive. Good eating, sleeping, and exercise habits create a body with stamina. We need healthy bodies to live the satisfying life the other Purposes nurture.
Table 1

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<thead>
<tr>
<th>Reflective Purpose</th>
<th>Higher Purpose</th>
<th>External Purpose</th>
<th>Relational Purpose</th>
<th>Analytical Purpose</th>
<th>Inner Purpose</th>
<th>Physical Purpose</th>
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<tbody>
<tr>
<td>Spiritual</td>
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<td>Ryff &amp; Keyes</td>
<td>Personal Growth</td>
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<td>Positive Relations; Self Acceptance</td>
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<td>Seligman et. al.</td>
<td>Hope</td>
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Hettler

Spiritual Occupational Social Intellectual Emotional Physical

Myers & Sweeney

Essential Creative Social Creative Coping Physical

Ryff & Keyes

Personal Growth Purpose in Life Environmental Mastery Positive Relations; Self Acceptance Autonomy

Seligman et. al.

Hope Gratitude Love Curiosity Zest
III. VISION

I developed the idea for this paper with the objective to “promote wellness in law students.” This expresses a means and not a result, so it is not really a vision.91 As I reflected on my intention and inquired why it is valuable to promote wellness, I thought of the poem introducing this paper and understood how Practicing on Purpose defined my deeper vision.92 Practicing on Purpose evokes an intentional, holistic focus and includes tending the dimensions of wellness (described as Purposes) to integrate vital values to law practice. The Purposes of wellness become foundations upon which law school can layer the values essential to the profession.

The idea that law students must have some level of wellness in order to internalize professional values is by no means groundbreaking.93 Practicing on Purpose’s uniqueness is its inclusion of multiple models of wellness and its systems thinking underpinnings.94 I will examine each Purpose in context of the study of law and its professional values.

A. Reflective Purpose

“The Reflective Purpose is defined by self-reflection and is the embodiment of the creative tension identified by systems think-

91 See FIFTH DISCIPLINE, supra note 255, at 137 (recounting examples of goals that focus on means instead of driving to core vision).
92 See MARKOVA, supra note 1. This book is a guidepost for me on my own wellness/personal mastery journey.
94 See supra Parts II.B and II.C.
Law schools need to create learning space that allows students time to reflect both on the teachings of legal ethics and on the directions their inner compasses point, and how that compares to the collective. Reflection skills are critical for development of professional identity, for they continually reinforce the habit of trying on a different point of view. Time for reflection will also help students attain higher academic achievement in all areas. Although some law schools do offer courses with reflective components (mainly offshoots of Professionalism or in a clinical environment), the fast pace of classes and studying generally prohibits students from engaging in habitual reflection. These are lessons that bear repeating: more op-

95 Supra Part II.C.5.
98 See Michael Hunter Schwartz, Teaching Law Students to be Self-Regulated Learners, 2003 MICH. ST. DCL L. REV. 447, 460-61 (2003) (describing reflection phase of self-regulating learning cycle); Sonsteng et al., supra note 2, at 405-06 (contextualizing reflection as part of experiential learning). Self-regulated learners take an active role in their education and adopt strategies that fit their skills and strengths to master material. See Schwartz, supra, at 452-53. The three phases of the self-regulated learning cycle are forethought, performance, and reflection. See id. at 454. The reflection phase has four segments: self-evaluation, attribution, self-reaction, and adaptation. See id. at 461. The experiential learning model has a similar four-phase learning cycle of doing, reflecting, integrating, and applying. See Sonsteng et al., supra note 2, at 405. The reflective aspects of both self-regulated learning and experiential learning are comparable to uncovering mental models, and learners risk falling onto the ladder of inference. See id.; Schwartz, supra, at 461; supra note 35.
99 See, e.g., Lawrence S. Krieger, What We’re Not Telling Law Students—And Lawyers—That They Really Need To Know: Some Thoughts-in-Action Toward Revitalizing the Profession from Its Roots, 13 J.L. & HEALTH 1, 10-11 (1999) (relating experience teaching with reflective journaling); Meltner, supra note 7, at 458 (detailing reflective “Perspectives in Lawyering” course); Charles Senger, Spirituality in Law School, 1997 CHEST 1, 44 (noting now-defunct Suffolk University Law School course “The Reflective Lawyer”); see also Barbara Glesner Fines, The Impact of Expectations on Teaching and Learning, 38 GONZ. L. REV. 89, 120 (observing that few law schools allow space for reflection); Grover, supra note 22, at 428 (pointing to the excessive workload as contributing to the lack of student reflection); Lustbader, supra note 22, at 337 (recognizing the irony of absence of reflection in Socratic method).
opportunities for students to learn about themselves and the profession results in more practicing attorneys at ease with themselves and within their communities.\textsuperscript{100}

B. Higher Purpose

“The Higher Purpose is defined by self-knowledge and involves the aspects of basic identity and life meaning, and the hope of realizing them.”\textsuperscript{101}

Hopefully, law students have identified the legal profession as part of their own Higher Purpose before entering law school.\textsuperscript{102} Even for those who view law as a calling, law school threatens the Higher Purpose by tacitly encouraging students to compartmentalize their identities into “work” and “personal.”\textsuperscript{103} The non-integrated student is then handicapped in the search for meaning and deeper purpose by potentially conflicting personas.\textsuperscript{104} This experience implicitly in-grains the flawed notion of “work-life balance” as necessary for optimal functioning.\textsuperscript{105} As poet David Whyte notes in *The Three Mar-
 Aligning one’s undivided self to envision a meaningful, satisfying future creates hope, the character strength of believing good things will happen. Hopelessness is a modifiable risk factor for depression and causes students to become withdrawn emotionally and academically. Hopeless students (and practicing attorneys) might feel they have nothing to lose, making unethical choices seem more attractive. Law schools can promote hope in students by helping students remain integrated and by reinforcing the value of a sole identity.

C. External Purpose

“The External Purpose is defined by self-expression: creating, understanding and appreciating one’s part in society.”

Law school might seem to adequately address the External Purpose, both through occupational fulfillment and the gratification of serving society, but many lawyers are nonetheless dissatisfied by their vocation. This discontent with the legal profession causes as-

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106 David Whyte, The Three Marriages: Reimagining Work, Self and Relationship 9 (2009). Whyte presents love, work, and the self as three humanly necessary marriages that, instead of competing with each other, protect, embolden, and enliven each other. See id. at 322. Through conversation among the marriages, we can discover our true inner voice and larger context to existence. See id. at 322-23.

107 See supra text accompanying note 81.

108 See Gregory P. Couser, Challenges and Opportunities for Preventing Depression in the Workplace: A Review of the Evidence Supporting Workplace Factors and Interventions, 50 J. OCCUPATIONAL & ENVTL. MED. 411, 413 (2008) (listing hopelessness as a modifiable risk factor for depression); Flanagan, supra note 18, at 459 (describing the hopelessness of law students).


110 See, e.g., Jess M. Krannich et al., Beyond “Thinking Like a Lawyer” and the Traditional Legal Paradigm: Toward a Comprehensive View of Legal Education, 37 DENV. U. L. REV. 381, 389-90 (2009) (advocating integrated legal education treating lawyer as whole person); Morin, supra note 96, at 245 (describing reconnecting students to personal values); Floyd, supra note 18, at 559 (posing law school should teach students to integrate personal and professional morals).

111 Supra Part II.C.5.

112 See, e.g., Susan Daicoff, Asking Leopards to Change Their Spots: Should Lawyers
tronomical levels of attrition, especially in large firms.  Although firms might try to buy attorney satisfaction with high salaries, many who leave cite lack of satisfying work as a primary reason for their departure.  Unfulfilled attorneys who do stay with large firms tend to commit seemingly minor ethical breaches such as timecard padding and telling white lies.  Some legal scholars have proposed teaching law as a “calling” and encouraging students to consider justice and service foremost in the study of law.  Presenting coursework through this lens would emphasize the role of gratitude (a character strength) in one’s relation to work and society—a mutual gratitude between the helper and the aided.  In this way, law can become the utmost fulfillment of the External Purpose.

D.  Relational Purpose

“The Relational Purpose is defined by self-acceptance, which generates the ability to experience love and social enrichment.”

While law school might teach students to understand social policy, it does not teach students to understand social relationships.

__Change? A Critique of Solutions to Problems with Professionalism by Reference to Empirically-Derived Attorney Personality Attributes, 11 GEO. J. LEGAL ETHICS 547, 547 (1998) (noting widespread acceptance of dissatisfaction in the legal profession); Krieger, supra note 93, at 426-27 (retelling lesson to students of career dissatisfaction for lawyers); Senger, supra note 99, at 44 (stating that lawyering is not enjoyable for many).__

113  __See Jarosz, supra note 105, at 18 (citing attorney attrition figures).__


115  __See Patrick J. Schiltz, On Being a Happy, Healthy, and Ethical Member of an Unhappy, Unhealthy, and Unethical Profession, 52 VAND. L. REV. 871, 916-19 (1999) (describing herd mentality driving unethical behavior by increment).__

116  __See Susan Daicoff, Law as a Healing Profession: The “Comprehensive Law Movement”, 6 PEPP. DISP. RESOL. L.J. 1, 44 (2006) (observing consistency between comprehensive law movement and law as a calling); Lustbader, supra note 22, at 335-36 (encouraging constructing law as calling in orientation programs); Silver, supra note 16, at 1198 (quoting Karl Llewellyn’s ideals of law as calling).__

117  __See Conley, supra note 17, at 1994 (demonstrating gratitude as benefit of small firm practice).__

118  __Supra Part II.C.5.  __

119  __See Daicoff, supra note 6, at 47 (noting shift in role of law in society and lack of attention to interpersonal relations in law school); Kranich et al., supra note 110, at 389-90 (citing lack of social skills training in law school). Therapeutic Jurisprudence and other “vectors” of the “Comprehensive Law Movement” “recognize[s] that the law is a social force with negative and positive emotional consequences for all of the people involved in a particular legal matter.”  Susan Daicoff, Making Law Therapeutic for Lawyers: Therapeutic Juri-
The law school environment influences students to dehumanize their peers through competition for grades and honors, rapid pace of first-year coursework, and pressure to complete the immense volume of assignments. The demands of law school strain pre-existing relationships as well.

Underdeveloped social skills put lawyers at risk of breaking ethical rules related to interpersonal communication, such as confidentiality, billing agreements, and competent representation. Law professors can guide students with role-modeling and mentoring, implicitly and explicitly conveying how to interact properly with clients and others. Development of the other Purposes will help insulate students from the dehumanizing effects of the law school environment, allowing them to form healthier relationships with their peers and maintain other interpersonal connections.

E. Analytical Purpose

“The Analytical Purpose is defined by self-definition; the inquisitive and critical mind applies reasoning to make sense of one’s experiences.”

Law school is successful in helping students nurture their Analytical Purpose by teaching legal analysis with the case method. Fully developed analytical skills also turn inward to generate prudence, Preventive Law, and the Psychology of Lawyers, 5 Psychol. Pub. Pol’y & L. 811, 813 (1999).

See Flanagan, supra note 18, at 460 (describing the dehumanization of first-year law students). Despite spending a full-time work week in coursework and studying, many first-year students do not know the names of most other students in their section. See Lustbader, supra note 100, at 624.


See Glesner, supra note 18, at 631 (conveying importance of interpersonal skills to attorney competency).

See Hess, supra note 96, at 93 (describing the professorial mentoring impact on professionalism). Similarly, some law schools have implemented formal mentoring programs with practicing lawyers. See Hamilton & Brabbit, supra note 97, at 102 (mentioning mentoring externship programming).

Supra Part II.C.5.

See Sullivan et al., supra note 2, at 96-97 (noting the case method requires analyti-
self-understanding and make self-acceptance possible. Students must be careful to maintain their curiosity (a character strength) and not operate by rote.

Lawyers with well developed analytical skills but low levels of self-acceptance can rationalize amoral behavior so long as it is in the interest of their clients. It is important for law students to analyze themselves and the type of lawyers they wish to be, and to live and practice by those terms.

F. Inner Purpose

“The Inner Purpose is defined by self-gratification: our passions and instinctive behaviors.”

Law school devalues emotions and perpetuates the falsity that reason and passion cannot coexist. Law schools’ rank-and-sorting tendency reinforces students’ need for external validation and reduces student autonomy. Stripping students of positive emotions and self-validation hinders academic performance, sparking a downward spiral to stress, anxiety, and depression. Stress creates a fog that

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126 See Daicoff, supra note 16, at 6-7 (describing first-year law students’ shift away from self-acceptance value).
127 See Barbara Glesner Fines, Competition and the Curve, 65 UMKC L. Rev. 879, 899 (1997) (asserting the law school competitive grade structure stifles curiosity); Grover, supra note 22, at 428-29 (observing the law school workload mutes curiosity).
128 See Daicoff, supra note 112, at 562-565 (explaining the “amoral professional role” attorneys adopt to detriment of self-image and public perception).
129 See Schiltz, supra note 115, at 949-50 (advising law students to examine themselves and begin acting ethically).
130 Supra Part II.C.5.
131 See Amiram Elwork, Stress Management for Lawyers: How to Increase Personal & Professional Satisfaction in the Law 70, 128 (3d ed. 2007) (positing that law schools de-emphasize emotional characteristics and lawyers separate passion and reason); Flanagan, supra note 18, at 465 (asserting that law schools teach passion undermines logic). Emotions and cognition work together in harmony to promote logic and reason. See Elwork, supra, at 130, 132. Emotions function as a trigger to stop and reflect on mental models at play instead of climbing the ladder of inference. See supra note 35.
132 See Krieger, supra note 99, at 12-13 (demonstrating the effects of law students’ need to compare themselves with others). See generally Glesner Fines, supra note 127 (presenting norm-referenced grading undermines learning environment and values).
133 See Iijima, supra note 121, at 526-27. Because emotional state and academic performance are so closely related, and because law school contributes to emotional dysfunction, students may get caught in a downward spiral of emotional and academic
distorts one’s own beliefs and values, and other’s actions. The coping strategies students learn in law school will transfer with them to the profession. Increased use of drugs and alcohol to relax or “take the edge off” translates to increased risk of ethical transgressions. In contrast, using techniques like learned optimism to manage personal perceptions of stress helps students keep their drive and passion intact.

Intentionally stressing students conditions them to seek out situations that perpetuate their experiences of stress as success. See Lawrence S. Krieger, Institutional Denial About the Dark Side of Law School, and Fresh Empirical Guidance for Constructively Breaking the Silence, 52 J. LEGAL EDUC. 112, 124 (2002). Scholars also criticize the general law school environment and the Socratic/case method for damaging students’ emotional health. See Daicoff, supra note 6, at 1414 (reciting emotional distress resulting from Socratic method); Jason M. Dolin, Opportunity Lost: How Law School Disappoints Law Students, the Public, and the Legal Profession, 44 CAL. W. L. REV. 219, 224-25 (2007) (criticizing Socratic/case method as psychologically damaging). See generally Dunlap, supra note 22 (responding to psychological damage of law school with humanizing efforts); Glesner, supra note 18 (detailing “fear and loathing” of law school); Schiltz, supra note 115 (equating high rates of attorney distress with law school causation).

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134 See Glesner, supra note 18, at 639-40 (describing impact of stress on relationships and values). Extreme stress produces a disease known as “burnout” which is a state of exhaustion and loss of meaning and values. See id. at 638-39 (quoting Conduct of Loew, 642 P.2d 1171, 1173 n. 2 (Or. 1982)) (describing attorney burnout); Normand Amundson & Jeff Morley, Workplace Wellness and Worker Well-Being, in TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING IN THE 21ST CENTURY: NEW ROLES AND CHALLENGES FOR GUIDANCE AND COUNSELING 103, 104-05 (Bryan Hiebert & William Borgen eds., 2002) (listing attributes of employees with burnout); Hess, supra note 96 (ascrbing detachment of second and third-year law students to burnout); Couser, supra note 108, at 413 (defining burnout and equating to adjustment disorder). Burnout creates a high risk of clinical depression. See Couser, supra note 108, at 413.

135 See Glesner, supra note 18, at 639-41 (presenting alcohol and drug use as unhealthy stress coping strategies).

136 See id.

137 See Couser, supra note 108, at 417 (describing proactive stress management); Seligman, supra note 93, at 49 (suggesting curbing pessimism as coping technique); cf. Catherine Gage O’Grady, Cognitive Optimism and Professional Pessimism in the Large-Firm Practice of Law: The Optimistic Associate, 30 L. & PSYCHOL. REV. 23, 37-38 (2006) (noting pessimism is sometimes appropriate for law students despite the general benefits of optimism).
IV. PROPOSAL

Practicing on Purpose is a program and a mindset to develop and pursue personal mastery through reflective journaling. Participants discover a multi-faceted life vision through cultivating self-awareness and taking inventory of their Purposes. To be a proactive prescription to improve values of law students, the program must modify existing core course curricula and not stand alone. In isolated programs, change can only happen at the individual level, but with a school-wide wellness-based initiative, the tides rise higher and faster as community members possess common goals, incentives, and vernacular.

Legal education reformers have proposed many solutions to improving student well-being and values, most notably in the years following publication of the MacCrate Report, Best Practices, and the Carnegie Report. None of these recommendations, which range from specific courses to general topic inclusion to comprehensive

138 See supra note 37.
139 See supra Part III intro.
140 See Krieger, supra note 133, at 127 (asserting that small non-curricular changes marginalize well-being).
141 See Sullivan et al., supra note 2, at 139 (expounding “ethical-social” apprenticeship and law cannot help but change student values); see also Ass’n of Am. L. Sch., Curriculum Innovations Starter documents, AALS, http://www.aals.org (then follow “Curriculum Innovations” hyperlink under “Resources” menu, then follow “Starter Documents” hyperlink) (last visited Mar. 26, 2012) (presenting “ethics” as theme for curricular innovation).
142 See Dolin, supra note 133, at 251-52 (offering medical school model and clinical solutions); Goldman & Cooney, supra note 7, at 1135-36 (recommending incorporation of therapeutic jurisprudence into teaching client counseling); Hamilton & Brabbit, supra note 97, at 107-08 (noting the benefits of a mentoring program for law students); Krieger, supra note 93, at 435-38 (recounting lesson of students writing own eulogies); Krieger, supra note 103, at 263-64 (suggesting reflective exercises in legal writing programs); Levit & Linder, supra note 93, at 359 (claiming increased student happiness with control, connectedness, flow, comparing downward); Lustbader, supra note 22, at 330 (advocating changes to law school orientation programs); Meltzer, supra note 7, at 459 (describing “Perspectives On Lawyer” class); Riskin, supra note 102 (promoting benefits of mindfulness meditation for law students); Joshua D. Rosenberg, Interpersonal Dynamics: Helping Lawyers Learn the Skills, and the Importance, of Human Relations in the Practice of Law, 58 U. MIAMI L. REV. 1225 (2004) (relating need for Interpersonal Dynamics class); Sonsteng et al., supra note 2, at 442 (presenting seventeen-year plan for legal education renaissance). Others have suggested that faculty members change their own behavior to improve outcomes for law students. See, e.g., Anzalone, supra note 12 (advocating faculty self-awareness); Dunlap, supra note 22, at 396 (advising adopting humanizing characteristics); Gerald F. Hess, Learning to Think Like a Teacher: Reflective Journals for Legal Educators, 38 GONZ. L. REV. 129 (2003) (conveying benefits of reflective journaling).
The core activity of the Practicing on Purpose program is keeping a personal journal as part of both the first-year legal skills/lawyering course and the professional responsibility course. Instructors introduce the program in relation to the central role of lawyers in society and the resulting importance of lawyer well-being. Course materials cite the documented effects of law school on student well-being, the significance of maintaining a personal...
code of values, and the relation to success as a practicing attorney.\textsuperscript{150}

The content of each student’s journal is unique within the context of learning more about one’s own Purposes. Initially, students evaluate their wellness with a diagnostic test.\textsuperscript{151} The program presents students with open-ended questions to develop self-awareness in each of their Purposes, and based on the results of the diagnostic, guides students to areas of opportunity and growth. Supplementary resources provide optional structure for students’ self-inquiry.\textsuperscript{152}

Periodically, students hand in written assignments relating to each of the Purposes, describing an illumination from the students’ journaling experience.\textsuperscript{153} At the end of the legal skills/lawyering course, students give oral presentations—storytellings—that demonstrate aspects of each of the Purposes in their lives.\textsuperscript{154} When instructors reintroduce Practicing on Purpose in the professional responsibility course, they emphasize applying self-awareness of each Purpose to the values and ethics of the Profession. The culmination of the program is a contract with oneself, where each student writes his/her

\textsuperscript{150} See id.; supra Part III. By presenting the context of success, students will be more likely to internalize concepts of the course instead of brushing them off as irrelevant or touchy-feely. See Krieger, supra note 133.

\textsuperscript{151} See Authentic Happiness, supra note 86 (providing VIA Signature Strengths test); Myers, supra note 28 (describing 5F-Wel wellness test); Nat’l Wellness Inst., What Is TestWell?, TESTWELL, http://www.testwell.org (accessing HLQ test); Ryff & Keyes, supra note 68, at 720 (noting Ryff Scales measure wellness).

\textsuperscript{152} See F. GREGORY COFFEY & MAUREEN C. KESSLER, THE REFLECTIVE COUNSELOR: DAILY MEDITATIONS FOR LAWYERS (2008) (providing daily reflection topics germane to lawyers); COURAGE TO CHANGE: ONE DAY AT A TIME IN AL-ANON II (Al-Anon Family Group Headquarters, Inc., 1992) (giving daily readings and questions related to addiction); BYRON KATIE, LOVING WHAT IS: FOUR QUESTIONS THAT CAN CHANGE YOUR LIFE (2002) (describing process for addressing stressful patterns of thought); KEeva, supra note 93 (relating ways to find meaning in lawyering). Lawrence Krieger notes the benefit of twelve-step programs for attorneys, because “personality characteristics of addiction . . . are commonly seen among lawyers and law students” such as “egotism and self-centeredness, lack of self-esteem, perfectionism, excessive reactivity to events and other people, and fear and anxiety. See Krieger, supra note 99, at 32. Additionally, twelve-step programs require “a searching and fearless moral inventory of [oneself].” See COURAGE TO CHANGE, supra, at 367. Byron Katie’s program “The Work” provides a technique for releasing self-limiting thought patterns. See KATIE, supra.

\textsuperscript{153} In addition to the practicality of ensuring students are participating in the journaling exercises, the written stories provide acknowledgment and validation of the experience. See Schneider, supra note 145.

\textsuperscript{154} See STUCKEY ET AL., supra note 4, at 234 (promoting storytelling as an effective classroom technique).
own rules of conduct, including remedial measures for infractions.

Practicing on Purpose is a lifelong discipline of self-inquiry, and the concepts and exercises presented during law school will carry with the student into practice as a lawyer. The most important lessons are enjoying the journey, and appreciating that success is progress, not perfection.

V. CONCLUSION

Although traditional legal education succeeds in producing lawyers with sharp legal analytical skills, recent studies show that lawyers need stronger training in professional values. It is even possible that law school erodes students’ pre-existing values. Using a systems-thinking perspective, Practicing on Purpose melds four different wellness models to form a holistic program that drives student self-awareness. This awareness promotes inner growth in each of the Purposes, allowing students to develop comprehensive personal codes of ethics that comport with expected professional values. Through this program, law schools can fill the deficiency identified by the Carnegie Report and produce graduates with a full understanding of the ethical norms expected at the bar.